



NS STATIONS WE TURN JOURNEY TIME INTO YOUR TIME

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Content

Introduction NS Stations

Conceptual model of a station

- Acces and Egress modes
- Transfer
- Retail and real estate
- Customer needs
- Commercial value
- Questions



NS Stations; the Dutch train and station Operator

Figures

- 404 stations
- □ 5,500 employees in the Netherlands
- NS welcomes 1 million passengers to its stations, travelling with all carriers (NS and regional carriers)
- 56.6% of passengers gave our stations a score of 7 or higher (on a 1 to 10 scale)
- 6 shops in France with 60 employees
- 3 shops in Belgium with 25 employees

Train services



Transfer en

Station services



We welcome more than a million passengers a day

<u>Retail</u>

- Number 3 in the Horeca Top 100 (after McDonald's and Van der Valk)
- 4,845 employees in the Netherlands
- 352 sales outlets in the Netherlands
- 24 hospitality and retail formats: 9
 owned and 15 franchise formats
- 249,000 transactions a day (average spend: €3.77)

We are pro-active about meeting passengers' needs





Our customer is king, in the netherlands and abroad



We respond to trends in society







Access & Egress modes





Access & Egress modes: Products NS











Transfer

How do people get from access/egress mode to the train?





Transfer: Example









Sytze van der Aa, NS Stations

nextstation MOSCOW 2013

Retail and Real Estate

How can we make money from the station?













Customers needs

How can we make the customer happy?





Commercial value: we provide speed at our stations





We turn journey time into your time

We provide:

More than 53,000 cups of

coffee,

50,000 rolls, sandwiches and hamburgers, 41,000 soft

drinks and

19,000 portions of chips sold a day

With expertise in door-to-door travel, retail and facilities





...Thank you

for your kind attention

Sytze van der Aa

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