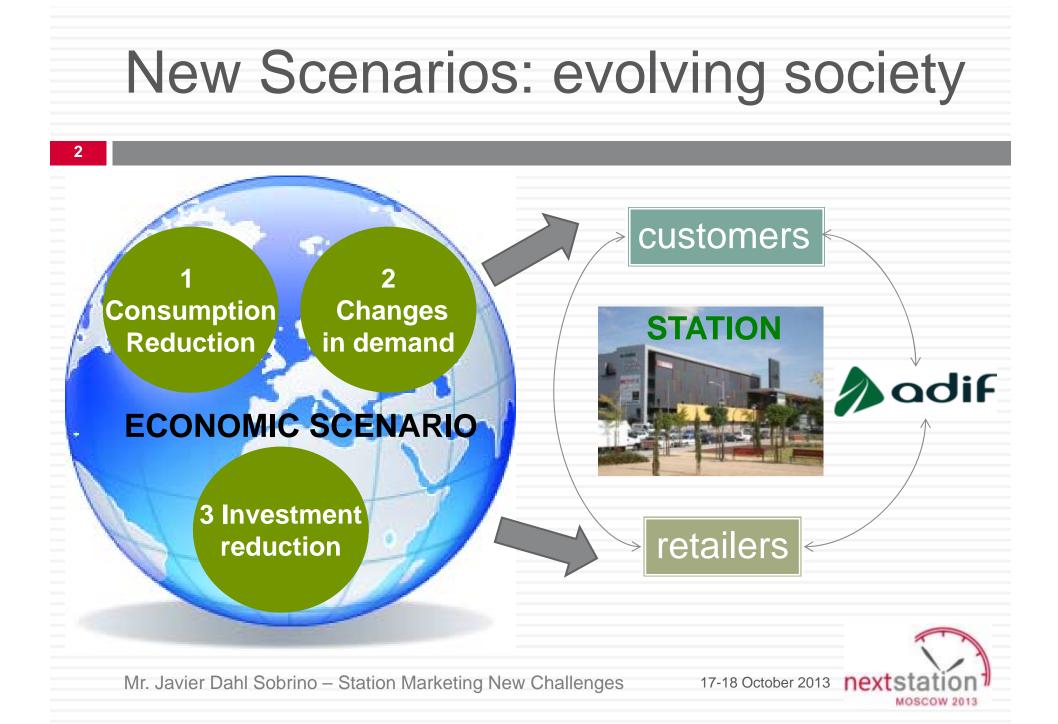


STATION MARKETING: New Challenges

Mr. Javier Dahl Sobrino Technical Assistant Manager, ADIF, Spain 2-A Business and Services

17-18 October 2013



1. Consumption reduction: Customers

3

Scenario: Decrease in consumption at stations. **Challenge:** To attract spending at stations.



Mr. Javier Dahl Sobrino – Station Marketing New Challenges

1. Consumption reduction: Customers

Scenario: Decrease in consumption at stations. **Challenge:** To attract spending at stations.

Introducing attractive commercial offers
 Improving information through interactive technology
 Touch screens, Apps, ...
 Improving the station image
 New Marketing actions to activate consumption

Mr. Javier Dahl Sobrino – Station Marketing New Challenges

1. Consumption reduction: Retailers

5

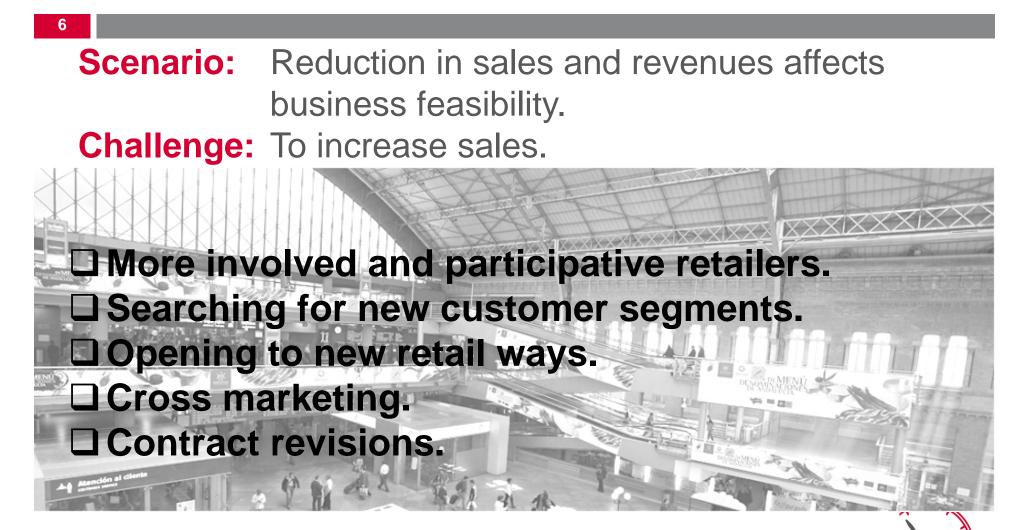
Scenario: Reduction in sales and revenues affects business feasibility.

Challenge: To increase sales.



Mr. Javier Dahl Sobrino – Station Marketing New Challenges

1. Consumption reduction: Retailers



Mr. Javier Dahl Sobrino – Station Marketing New Challenges

2. Changes in demand: Customers Retailers

Scenario: Balance between Price-quality is requested.Challenge: To offer attractive prices for quality products.



Mr. Javier Dahl Sobrino – Station Marketing New Challenges

2. Changes in demand: Customers Retailers

Scenario: Balance between Price-quality is requested.Challenge: To offer attractive prices for quality products.

Increasing quality premises.
 Enhancing promotional activities using interactive devices and technology.
 Belonging to ADIF's "tiendas de la estación" brand
 Being an active part of Marketing actions.

jDhl ©Adif

Mr. Javier Dahl Sobrino – Station Marketing New Challenges

3. Investment reduction: Customers

Scenario: Empty premises / retail mix not enough varied.Challenge: To optimize station retail area use.



Mr. Javier Dahl Sobrino – Station Marketing New Challenges

3. Investment reduction: Customers

10

Scenario: Empty premises / retail mix not enough varied.Challenge: To optimize station retail area use.



Mr. Javier Dahl Sobrino – Station Marketing New Challenges

3. Investment reduction: Tenants

11

Scenario: Investment Difficulties.Challenge: To optimize station retail area use.



Mr. Javier Dahl Sobrino – Station Marketing New Challenges 17-18 October 2013 nextsta

3. Investment reduction: Tenants

12

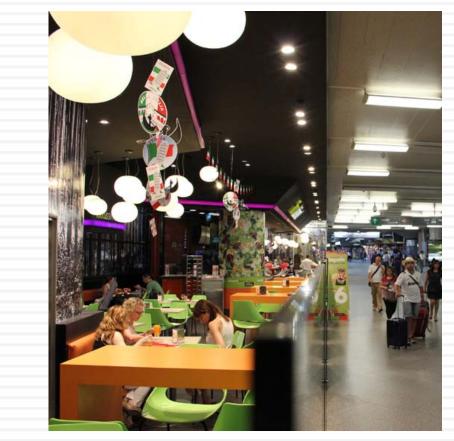
Scenario: Investment Difficulties.Challenge: To optimize station retail area use.

Looking for new bidding and new payment systems.
Creating synergies between premises to create scale economies.
Offering Joint Biddings for different activities.
Searching for new profitable activities.

Mr. Javier Dahl Sobrino – Station Marketing New Challenges



Summary



Challenges:

Attracting spending at stations.
 Increasing sales.
 Offering attractive prices with the best quality.
 Optimize station use.

...Thank you

for your kind attention

Javier Dahl Sobrino Architect Technical Assistant Manager, Directorate of Passenger Stations, ADIF jdahl@adif.es www.adif.es

Mr. Javier Dahl Sobrino – Station Marketing New Challenges

17-18 October 2013