Stations serve more than trains

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Railway environment

Better service  Yes

Open market  Yes

Competition  Yes

Unbundling  Yes

Unbundling without market  No
Station management environment

- Is an economic consumer driven market
- Is more than just a railway environment
- Theoretical “ideal” rail model in any case not applicable
- Stations have a broad “mixture” of customers for:

  ➔ rail services: information, distribution, signaletics ...
  ➔ “last mile” services: car-parking, cycle-parking, car-sharing, public urban transport ...
  ➔ stores, service points, offices ...
Economic reality and the real challenges

Let’s put the objectives first:

- Whatever the structure within which stations evolve, stations managers guarantee access and services to:
  - train operators
  - all other actors in the context of a “networked mobility”, in the broader context of urban development

- Concept: station as a multimodal and multifunctional “port”, operating as a profit-center
Stations are multimodal and multifunctional